

Academic Affairs



How to complete the AP-10 form (clinical and non-clinical)

June 12, 2023

Academic Affairs Leadership

Geoffrey W. Abbott, PhD
Vice Dean, Basic Research
Senior Associate Dean, Academic Personnel
School of Medicine



Mohammad Helmy, MD
Associate Dean for Academic Affairs (Non-Senate)

Brian Cummings, PhD
Associate Dean, Faculty Development (Senate)

Nimisha Parekh, MD, MPH
Associate Dean, Faculty Development (Non-Senate)



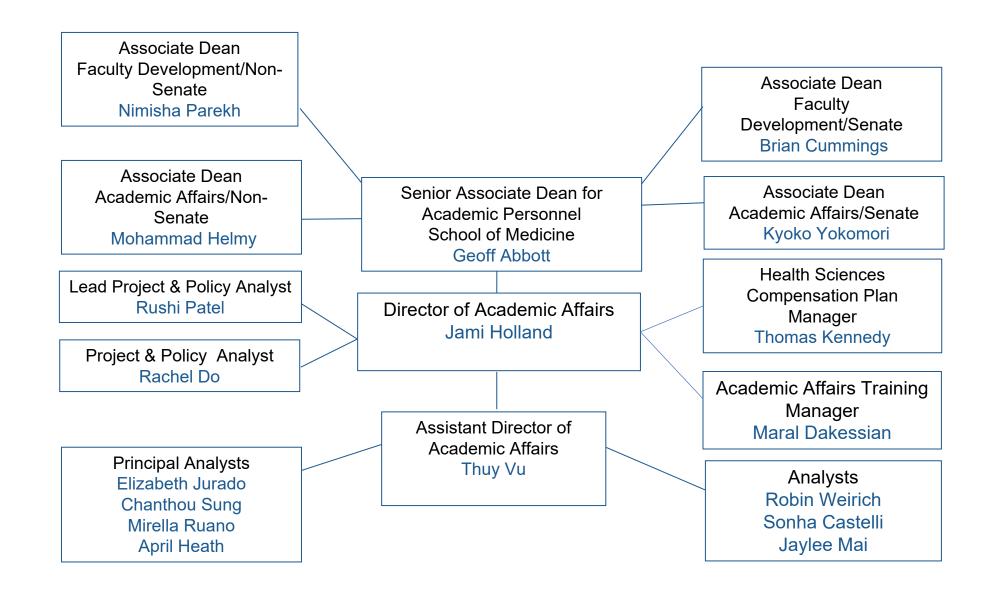








SOM Office of Academic Affairs



File submission deadlines 2023-2024

Academic Affairs Office will accept early file submission	August 1, 2023	File Item Cutoff Date	
Postponement of Tenure Review Files Merits, including one-year accelerations Accelerated Merits of two years or more Advancement to Professor Step VI No Change Reappointments Midcareer Appraisals Fifth Year Reviews	October 3, 2023	September 30, 2023	
Faculty Promotions (normal & accelerated) Deans Delegated Accelerated Merits	November 1, 2023		
Promotions (non-faculty academics) Non-reappointments Above Scale actions Merit, Deans Delegated All other actions, including non-Senate actions	December 1, 2023		

Review of Submitted Material

Careful review of materials/dossier prior to submitting to the Dean's office will help to avoid/minimize a delay and/or return of the file to the department.



What documents are needed?

- **AP-10 Addendum**----This is the primary review file. All information during the review period should be included.
- CV (information of your entire career)
- Outside letters (only mandatory for initial appointment, promotions, and advancement to Professor Above Scale)---please include letters from other UC campuses!
- Teaching evaluations
- Reflective teaching statement (required)
- Research statement (if applicable)
- Service statement (not required but recommended)

2 pieces of evidence of teaching

Personal statements 3 pages max each!

- Inclusive Excellence/Diversity statement only required for the initial appointment
 - optional for merit/promotion review, if there is something you want to highlight
 - -CAP typically <u>prefers this information to be included in AP-10</u> for merit/promotion review

AP-10 Addendum (new version!)

(last updated 6/2022)

- The role of the faculty member is to input all the information in AP-10, prepare personal statements and provide CV, teaching evaluations and publications.
- The role of the analyst is to review and make sure that the information provided is within the review period, and complies with policy and procedures

a new section for Professional Development Activities in each of the three review areas

Examples:

- Teaching: Participation in DTEI (Division of Teaching Excellence and Innovation) workshops
- Service: Participation in Leadership training programs
- Research: Participation in grant writing workshop

AP-10 sections

Section I----Employment history

Section II----Teaching/mentoring

Section III----Creative activities

Section IV----Professional recognition/Clinical competence and service activities

Section V----University service

Evaluation criteria

Teaching/mentoring

Excellent teaching evaluations Record of mentoring

Adjunct series only requires two out of three activities (research, teaching and service)!

Creative activities

Evidence of independent and robust research program.

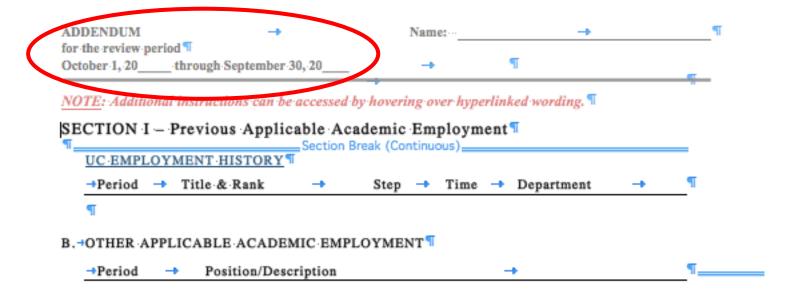
Peer-reviewed original publications

Grant funding and/or clinical trials as a PI

Service

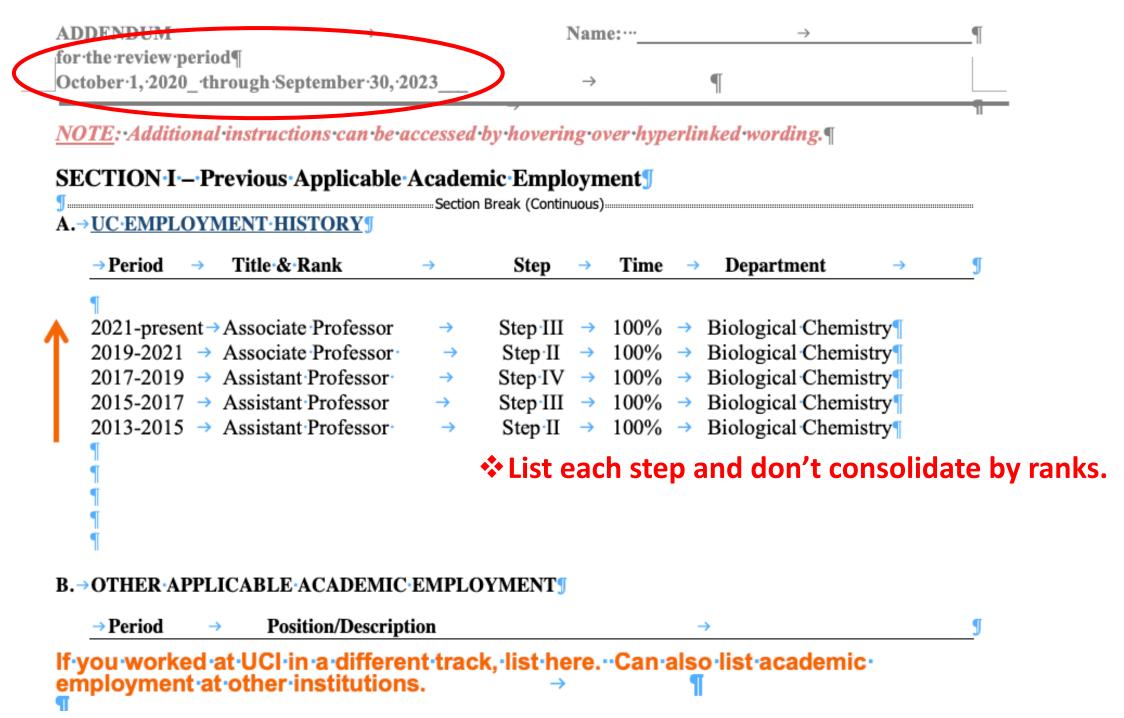
Evidence for professional recognition
List of professional and university service activities

Clinical competence



- Include faculty name and review period on every page of addendum (you have to do this 5 times due to sectioning of the file).
- All material listed on the addendum must be within the review period
- Use the most current form revised as of (6/22); always use the form from AP website https://ap.uci.edu/forms/





Section II. Teaching/Mentoring

SECTION·II — Teaching Activity during review period Section Break (Continuous) A.→COURSES·TAUGHT·AT·UCI (if courses are taught elsewhere, list at the end and name institution) → Ortr/Year → Course # → Title Enrollment #-Instructors %-Taught → ¶

- (end-of-your-review-period) Spring 2022 → BC225 * → Epigen. Hum. Health/Dis. 15 25¶ (graduate course) → (# of students enrolled) (# of instructors)(your contribution %) Spring 2022→BIO199 → Chromatin Biol. 100¶ → (undergraduate-research)¶ Spring·2022→BC200C → Chromatin·Biol. 100¶ (your own graduate student research A (fall), B (winter), C (spring)) Spring 2022→BC200R → Chromatin Biol. 100¶ (rotation-student) Spring 2022 → BC523A* → Medical Biochemistry 106 10 101 → (medical student course) Winter 2022→BIO199 → Chromatin Biol. 100¶ Winter 2022→BC200B → Chromatin Biol. 100¶
- Add asterisks to those with teaching evaluations. (For promotions, evaluations for the last
 5 years should be included.)
- Underline regular courses.

Section II. B and C: Faculty members with clinical teaching only

```
B. HEALTHCARE PROFESSIONAL STUDENTS TEACHING - Note: This section is to be filled out by
    Clinical Faculty only! General faculty please skip to Section II, Subsection D to continue.
    → Description
                                                             # of Students → Date/Date Span → # Hours/Days ¶
    Ward Rounds:
    General surgery rounds \rightarrow \rightarrow \rightarrow 1 \rightarrow 7/18-8/1/2022 \rightarrow 4-5 \text{ hrs/day}, 5 \text{ days/wk}
    General gastroenterology consult ward service, endoscopy and rounds.
                                                              1 \rightarrow \cdots 9/9 - 9/13/21 \rightarrow \cdots 2 - 4hrs/day
    Clinical Teaching:
                         One third year medical student every 3 months. 10/2018-9/2021 \rightarrow 4 hours at a time.
······IBS·Clinic··
    Lectures (Grand Rounds, Special lectures, etc.):
    UCI Neurology Lecture series "Brain tumors" → → 30 → → 12/5/2022 → UCI Neurology Lecture series "Brain tumors" → → 30 → → 12/5/2021 →
                                                                                                          1 hour
                                                                                                         1 hour
        (list all lectures, journal clubs, you gave to medical students during the
    review period)
```

Section II Cont'd

C.→GRADUATE TEACHING (Residents, other) — Note: This section is to be filled out by <u>Clinical Faculty only</u>.

General faculty please skip to <u>Section II</u>, <u>Subsection D</u> to continue.

```
→ Description → #-of-Students → Date/Date-Span → #-Hours/Days

Ward Rounds: → → → ¶

Medicine Ward rounds → → 1-3 residents → → 2021-present → 4-5 hrs /wk¶

Gastroenterology Consult Service → 2 Gastroenterology Fellows — Dec 24-Dec 28, 2022 — 4 to 6 hours/day¶
```

- Do not need to list names of students, residents and fellows
- Do list the dates on service, number of students, residents and fellows
- Number of hours spent teaching
- List all lectures given to students, residents and fellows
- Don't report the same lecture in >1 section; instead, explain if the audience for a specific lecture included >1 learner category

```
Lectures (Grand Rounds, Special lectures, etc.): → → ¶

Fellowship core curriculum lecture → → 1 resident & 1-2 fellows → 7/2023¶

.¶

(list all lectures, journal clubs, you gave to residents and fellows during the review period)¶
```

Clinical teaching

- It is important to describe the nature of teaching activities (organizing course, grading, lecturing, conducting clinical teaching) if this is not otherwise provided.
- Medical student and resident evaluations must be obtained. If there
 are very few student evaluations, the unit is responsible for providing
 other evidence (letters solicited from students, observation of other
 faculty, etc.) on the teaching performance.
- It is also important to indicate the total contact hours with students during the quarter, or in the case of team teaching, the hours on which the evaluation is based.

Section II Cont'd

D. > ADDITIONAL ITEMS THAT RELATE TO YOUR TEACHING

1.→ Doctoral Students Supervised (indicate dates, and whether as chair, co-chair, or committee member) ¶

(a)→those who received their Ph.D or PharmD.

Year(s)	\rightarrow	Student Name	\rightarrow	$Role \rightarrow$	Department \rightarrow ¶
2023	\rightarrow	John Goodrich	\rightarrow	Member →	Dev & Cell Biology
2023	\rightarrow	Jane Martin	\rightarrow	Chair →	Biological Chemistry
2022	\rightarrow	XXXX	\rightarrow	XX →	XXXX

(thesis defense date should not be earlier than October 1 (the beginning of the review period))

(b)→those who advanced to candidacy ¶

Year(s)	\rightarrow	Student Name	\rightarrow	Role	\rightarrow	Department \rightarrow ¶
4/2023	\rightarrow	Mary Hicks	\rightarrow	Chair	\rightarrow	Biological Chemistry
5/2023	\rightarrow	Mike Johnson	\rightarrow	member	\rightarrow	Biochem. Mol. Biol.
4/2022	\rightarrow	Jacki Zeng	\rightarrow	member	\rightarrow	Dev. Cell¶
5/2022	\rightarrow	Lily Wang	\rightarrow	member	\rightarrow	Dev. Cell¶
	11	ion than Oataban	. 1 . (41 1	C 41	.:	

(Exam date cannot be earlier than October 1 (the beginning of the review period))¶

(c)→<u>pre-dissertation committees</u>¶

Year(s)	\rightarrow	Student Name	\rightarrow	Role	\rightarrow	Department → ¶
2023	\rightarrow	John Goodrich	\rightarrow	Member	\rightarrow	Dev & Cell Biology
2023	\rightarrow	Jane Martin	\rightarrow	Chair	\rightarrow	Biological Chemistry
¶						

(d)→other-research-supervision¶

Year(s) → Student-	ame → Role	→ Department	→ ¶
--------------------	------------	--------------	------------

May list rotation students.

2. Master's Thesis Students Supervised (indicate whether as chair, co-chair, or committee member) Section II Student Name RoleYear(s) Department Cont'd 2022 Yasmin Newton Chair MS Biotech Program \rightarrow 3. → Postdoctoral Scholars Supervised ¶ Student Name Year(s) RoleDepartment 2020-present → Carl Lis Biological Chemistry Mentor 4. → <u>Undergraduate Student Research Supervision — UROP, honors courses, 199's or equivalents</u> Student Name RoleYear(s) Department Chris Kim Mentor Biological Chemistry 2022-present → List here! 2023 UROP award, Excellence in Research 2021-2023 Michael Tora Biological Chemistry Mentor 2022 UROP award, 2022 SURP award, Excellence in Research Jennifer Liu Biological Chemistry 2021-2022 Mentor 5. → Other · Research · or · Teaching · Supervision ¶ Student Name RoleDepartment Year(s)Hitoshi Nakano Biological Chemistry 2022 Mentor Mr. Nakano is an undergraduate student who came to do a 2-month internship in my laboratory. I met

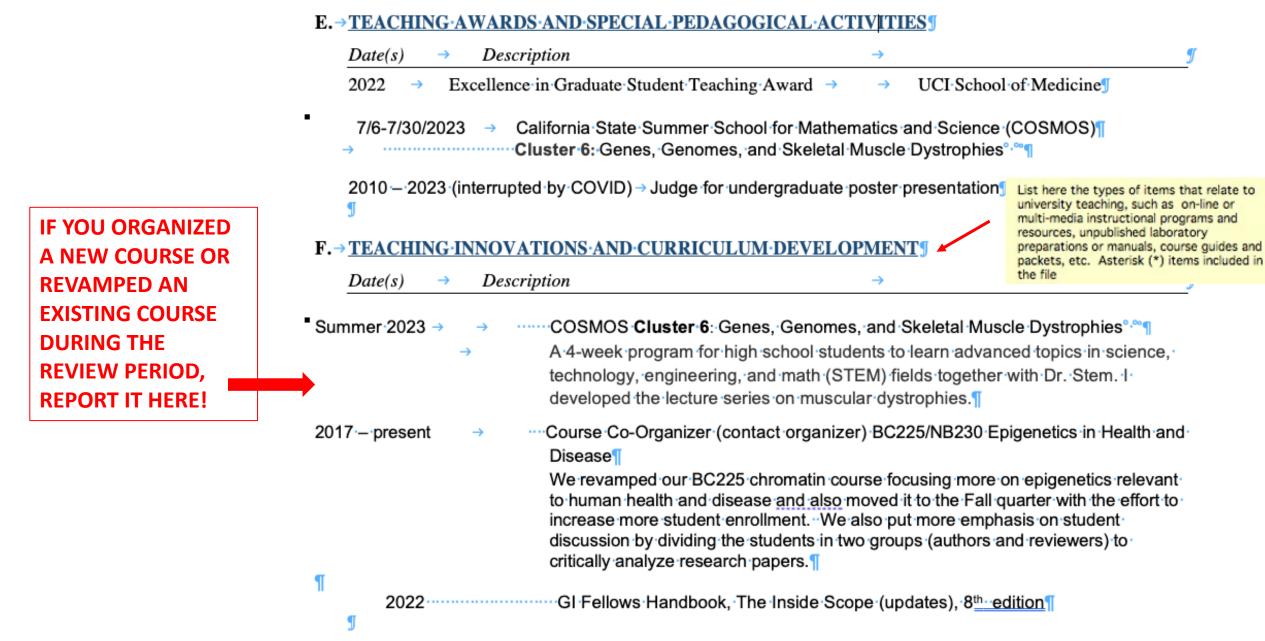
him daily to supervise his research activities.

Explain!

(List visiting students/scholars, summer high school student research program, etc. Briefly indicate what this supervision entailed.)

CLINICAL FACULTY (LIST RESIDENTS, FELLOWS WHO YOU MENTORED FOR RESEARCH OR CLINICAL TEACHING)

Section II, cont'd



Section II Cont'd

G.→PROFESSIONAL·DEVELOPMENT·ACTIVITIES·RELATED·TO·TEACHING··¶ Description Date(s)NEW! December 2 and 9, 2022 → IGEN Equity in Graduate Admissions Workshops ¶ UCI Active Learning Institute¶ 2022 August-September, 2021 → Digital Learning Institute Summer Workshop series H.→DIVERSITY·ACTIVITIES·RELATED·TO·TEACHING¶ Description Date(s)Research Seminar presentation for Bio Sci Minority Science Program 5/2023 10/2021 – 2022→Served as both advancement and thesis committee member for four minority graduate students.... Cannot list any actual names!

Teaching

Office of Academic Personnel/CAP

- □ Reflective Teaching Statement
 - CAP looks for candidate's engagement with teaching evaluations, addressing any problems and explaining how they are / were resolved.
- □ Student Evaluations of Teaching (SET)
 - Include most recent SETs, up to the last 5 years
 - Response rates are important (indicate if low response rates are normal within unit)
 - Student comments are often more valuable than numerical scores
 - CAP discusses potential gender/ethnicity/race biases in teaching evaluations and related concerns.
 - Any major negative comments should be addressed in <u>the teaching</u> statement and the department letter.

teaching evaluations for Fall 2022 watermarked for the effect of UAW strike

Published after the last review Section III. Research and Creative Activity period (typically 2-3 years). Make sure that they are published during the A. PUBLICATIONS AND CREATIVE ACTIVITY NOT CREDITED IN A PRIOR REVIEWS review period. INTELLECTUAL CONTRIBUTIONS 9 Category Publication Stipulate "peer-reviewed" (or not). Journal Articles, Peer-Reviewed Separate or clearly mark original research 78. Author, Author, Anteater, P.* and Author.* (2023) Title. Journal Volume: Pages. ¶ articles and review articles. *Co-corresponding author. Both co-corresponding authors were responsible for designing the experiments, organizing the data figures, overseeing the manual confirmation of critical results, ☐ Stipulate your role as **corresponding or co**and writing of the manuscript together. corresponding author. 77. Author, Author, Author and Anteater, P. (2022) Title. Journal Volume: Pages. Anteater is the corresponding author who was primarily responsible for conceiving the idea. ☐ Your name in bold for easy detection designing the experiments, analyzing data, and writing the manuscript. 76. Author, Author, Anteater, P, and Author. (2020) Title. Journal Volume: Pages. ☐ For a middle author, explain your role and degree of contribution. (minor, moderate, Anteater lab helped with some of the protein biochemistry experiments. 10% contribution. major or %) Invited Reviews and Book Chapters, Peer Reviewed BioRxiv publications can be listed as "non-Case Reports, Peer Reviewed

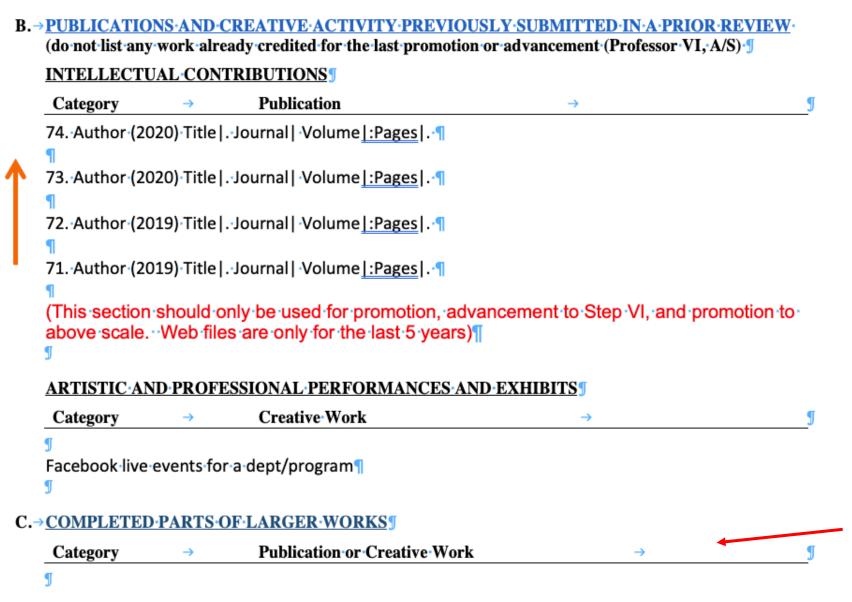
peer reviewed"

Make sure the numbers match with those

in CV (and stay the same over time).

Books, Peer Reviewed

Commentary 1

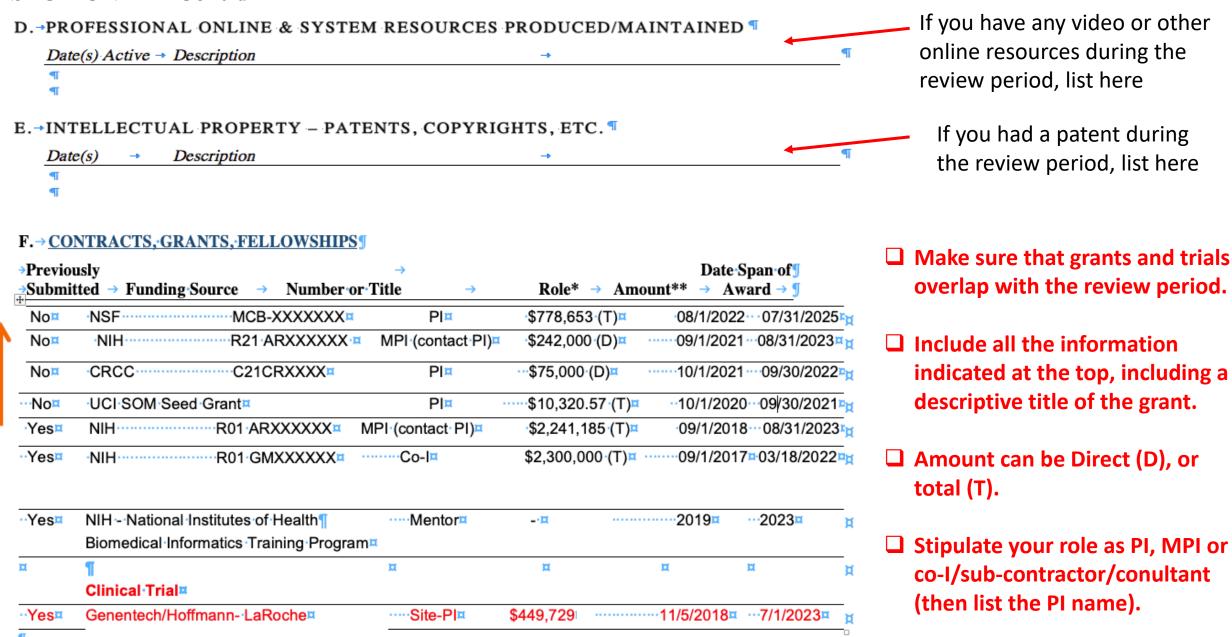


Only for a multi-year work that would not be published until later, but the completed portion can be evaluated now.

Section III. Research and Creative Activity

- Publishing peer-reviewed original research articles, case reports, review articles ("invited" review is a plus), and book chapters
 - Important to publish as a <u>first or senior author corresponding author status is crucial</u>
 - Middle authorship should be documented/explained (subject matter expert, supply of special resource, expert analysis of dataset). Do not assume peers will understand your role.
 - Evidence of impact: author- or paper-level metrics (not required but can be used)
 - -H-Index in Google Scholar or Semantic Scholar: an author-level metric that measures both the productivity and citation impact of the publication. H-index should increase each year.
 - -iCite: Relative Citation Ratio (RCR) values, which measure the scientific influence of each paper by field- and time-adjusting the citation.
 - -Impact Factor (IF): a measure of the frequency with which the average article in a journal has been cited in a particular year. It is used to measure the importance or rank of a journal.
- Publishing case reports, review articles, and book chapters, development of teaching materials or web site content, and clinical trials are also considered important creative activity for HS, Clinical X and Adjunct faculty members.

SECTION III - Cont'd



Section III. Research and Creative Activity (continued)

- Extramural funding (grants) and/or investigator-initiated clinical trials as the PI, MPI or site-PI
- Current research protocols that have IRB approval but for which the clinical trial has not yet been funded or initiated can be mentioned in the research statement

Office of Academic Personnel/CAP

Research and Scholarly Activity

- □ AP-10 bullet points with supporting self statements that are clear, concise and provide additional context (see below) are helpful.
- □ CAP looks for connections between <u>research activity</u>, <u>impact and leadership</u>.
 - Example: For co-authors, co-artistic directors, designers, collaborators, "team science," inter- or cross-disciplinary work Provide context: did the candidate initiate the work? Did they have a minor or a major role in the development and final production of the work?
- ☐ Research grants, external funding:
 - A mark of stature / research accomplishments
 - Explain grant / funding totals indicate candidate's role as PI or Co-I

SECTION III - Cont'd

H.→PROFESSIONAL·DEVELOPMENT·ACTIVITIES·RELATED·TO·RESEARCH/CREATIVE· ACTIVITIES¶

Date(s) → Description →

NEW!¶

2022-2023 → NIH-Bootcamp¶

I. → DIVERSITY · ACTIVITIES · RELATED · TO · RESEARCH/CREATIVE · ACTIVITIES ¶

Date(s) → Description →

2020-23 → Studied health disparities among different demographic groups, leading to publication #72. The work uncovered that there are pharmacy "deserts" in low-income counties in California that contribute to worse health outcomes.

- List the creative activities that promote or support an increase of diversity. For example,
 - publication that includes a minority/diversity student as an author.
 - actual study/grant/clinical trial that directly focuses on health disparity.

Note, diversity is viewed very broadly – categories could be ethnic background, gender identity, socioeconomic status, first-generation student, military veterans, disabled populations etc...

Section IV. Professional Recognition and Activity

- Awards and Honors, media coverage
- Participation in activities of clinical and/or <u>professional organizations</u>
- Membership on <u>editorial boards</u> and manuscript review
- Grant review, NIH and other <u>study section membership</u>
- <u>Invited lectures</u> at other institutions and professional meetings
- Accepted Abstract/Poster Presentations at Professional Meetings
- Community service outreach activities
- Mentorship of other faculty

Clinical competence

- Evidence of provision of high-quality patient care (e.g., Super Doctor, USA)
- Board certification (list under Section IV.B)
- Leadership role in your division, clinical program (List in Section V, university service)

SECTION IV - Professional Recognition and Activity during review period

A.→HONORS-AND-AWARDS¶

```
      Date(s)
      → Description
      →

      2021-22
      → Best-Doctors of America¶

      2022 → Physician of Excellence, Orange County Medical Association¶

      2021 → Physician of Excellence, Orange County Medical Association¶

      2022 → Fellow, American Society of Cell Biology¶

      2022 → UCI-ICTS Team Science Award¶
```

B.→MEMBERSHIPS¶

```
Date(s) → Description →

2000-present → American Society of Cell Biology ¶

2000-present → American Society of Biochemistry and Molecular Biology ¶
```

Also list board certification!

Section IV Cont'd

C.→PROFESSIONAL·ACTIVITY¶

```
Invited presentations at educational, governmental institutions (or similar organizations)
               Description
Date(s)
4/4/2023→ → Invited research seminar speaker →
                                                                   University-of-Michigan¶
5/8/2022→ → Invited research seminar speaker (Zoom) →
                                                                    University of South Florida ¶
12/11/2021 → Invited research seminar speaker (Zoom) →
                                                                    University of Maryland 
Invited presentations at professional meetings
               Description
Date(s)
            American Society for Cell Biology; 39th Annual Meeting; San Francisco, CA¶
2022
               Symposium speaker and session chair (meeting canceled due to COVID-19)
Accepted presentations at educational, governmental institutions (or similar organizations)
               Description
Date(s)
Accepted presentations at professional meetings
Date(s)
               Description
                   73. The XXX Society annual International Research Congress
 6/24-25/2023
                     → "Genetic engineering and characterization of XXXXX."
                     → Hernandez, B., Clay, J., Meadows, M., Ng, P., Sakamoto, K., Saleh, Z., and
                       Anteater, P. (oral presentation by Hernandez)
                   72. Second Annual Southern California Rare Disorders Symposium ¶
 3/19/2023→
                     → "Relationship of XXXX and XXX in XXXXX"
```

Include poster or selected oral presentations in this section

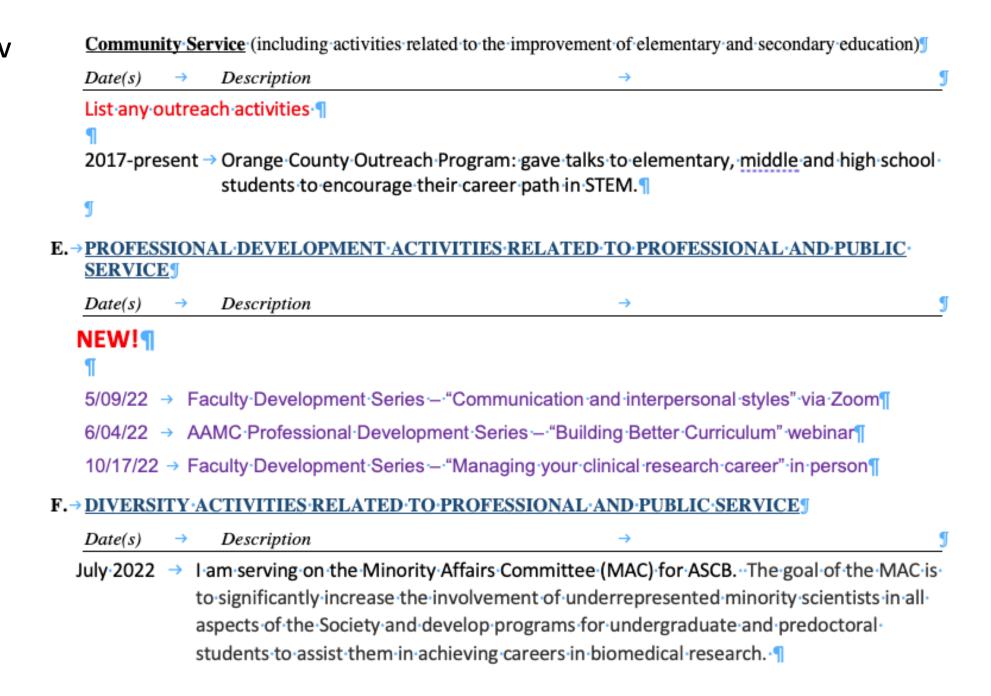
Section IV Cont'd

```
Other presentations at professional meetings
   Date(s)
                   Description
   Media Appearances and Interviews
   Date(s)
                   Description
List any media appearance during the review period. Provide a link with a brief description of
                   your contributions.
   Aug-5, 2022 ..... UC-Irvine-Health-Facebook-Blog-
   Aug-6, 2022 ..... UC Irvine Health Instagram 1
   Professional articles in this period about you or published reviews of your work
                   Description
   Date(s)
List articles that talk about your work. Provide a brief description of your contributions and
                   include link to article (if available).
D.→PROFESSIONAL·AND·PUBLIC·SERVICE¶
   Service to Professional Societies / Outside Institutions (board of advisors, session chair, conference
   organizer, etc.)
   Date(s)
                   Description
       2022 →
                    → ASCB →
                                       selected to be on the nomination committee \{\extstyle \}
                   Through 4 meetings over 3 months, we came up with the list of nominees for the
                   president and executive committee for the Society.
   Aug 2022-Jan 2023 → Anteater Foundation Congress Social Planning Committee ¶
   Journal Editor / Membership on Journal Editorial Boards
   Date(s)
                   Description
                            Frontiers in Genetics, Editorial Board Epigenomics and Epigenetics,
   2015 - present
                            Associate-Editor----- ¶
   2008 -- Present
                            BMC Cell Biology, Associate Editor
```

Section IV Cont's

```
Reviewer of Manuscripts / Journal Articles
Date(s)
               Description
           reviewer, EMBO Journal
2023
2023
           reviewer, Frontiers in Genetics
2019-2023 reviewer, Journal of Biological Chemistry
2017-2023 reviewer, eLife 
2022 → reviewer, Scientific Reports
Standing Member of Review Boards for Funding Agencies
Date(s)
               Description
 2023 →
          NIH/ SEP ZRG1 MOSS-K02 (3/23) (Co-Chair)
          ZRG1 CB-S (70)/4D Nucleome (5/23)
          Friends of FSH Research RFP (5/23 and 9/23)
          NIH/MGB Study Section (member) (2/22)
 2022 →
          American Cancer Society Seed Grant
          Friends of FSH Research RFP (2/22 and 10/22)
Ad hoc Service as Referee of Proposals
               Description
Date(s)
          NIH/ SEP ZRG1 MOSS-K02 (7/22) (Chair)→¶
2022 →
          NIH/SMEP (10/22)
          UKRI-Future-Leaders-Fellowship¶
          NSF MCB the Program of Genetic Mechanisms (8/21)
2021 →
Consulting Activities (industry, government; indicate whether paid or pro bono)
               Description
Date(s)
e.g., serving as an advisor for a company during the review period.
```

Section IV Cont'd



Section V. University Service

- Department, SOM, campus-wide, or UC-wide committees
- Hospital committees (this should be under SOM)
- Department Chair, Division Chief, Organized Research Unit (ORU)
 Director and other leadership roles
- Less service is expected from Assistant Professors
- Significant service/leadership is expected at higher ranks (for senate faculty, campus-wide service is expected to ensure shared governance of the University of California).

```
SECTION·V·-·University·&·Systemwide·Service·during·review·period¶
                                       Section Break (Continuous)
A.→UNIVERSITY/SYSTEMWIDE - Academic Senate, Administrative Service; Senate Assembly; MRU, UCOP¶
   Date(s)
                  Description
                       The Cancer Research Coordinating Committee (CRCC)
   2021-present
B.→ CAMPUS - Academic Senate and Administrative Service: ¶
   Date(s)
                   Description
   2020 - 2023 → The Council on Faculty Welfare, Diversity, and Academic Freedom, UCI, Member. ¶
   2019 - Present → The Institutional Biosafety Committee, UCI, Member, Appointed.
   2019 - Present → The Radiation Safety Committee, UCI, Member, Appointed.
C.→SCHOOL¶
                  Description
   Date(s)
                  SOM Mentoring Committee. This committee meets monthly and requires
   2018-2022 ->
                   considerable pre-meeting outreach and review activities to ensure that the highest
                   standard of mentoring is provided for the senate faculty covered by this group. We
                   provide support for approximately 24 junior and mid-career faculty per year.
   UCI-Medical-Center¶
   2019-present → OR-steering-committee¶
D.→DEPARTMENT (other than listings in Section I)¶
                   Description
   Date(s)
   2019-present → Division Chief¶
   2020-present → Graduate-Advisor¶
   2020-2022 → Faculty-Search-Committee¶
```

Service

Office of Academic Personnel/CAP

- Context in service activities is essential
 - CAP looks for <u>levels of leadership</u>, <u>effort and main contributions</u>, not long lists of service activities.
 - For example:
 - How many hours/years?
 - Compensated or volunteer? What is standard in the department?
 - Editorial work: How many papers reviewed? Top journals or blog?
- ☐ Higher levels of service are required at higher ranks/steps.

Section V

Examples of University service for HS faculty members

University: Across the UC system, UCOP advisory committee, EPIC liaison for UC system

Campus-wide: work with school of nursing, school of arts, Samueli Institute, Administrative role

School of Medicine: Interview medical student applicants, office of medical education, curriculum review, advisory committee for dean's office, cross collaborations across depts

UCI Health, Hospital committee (may include a brief bullet point about their contribution)

Division/Department Committees: PEC, CCC, Educational, Wellness, Resident/fellows Interviews

Section V Cont'd

E.→PROFESSIONAL·DEVELOPMENT·ACTIVITIES·RELATED·TO·UNIVERSITY/SYSTEMWIDE· SERVICE·¶

 $Date(s) \rightarrow Description \rightarrow$

NEW!¶

2021-2022 → SOM·Leadership·Academy¶

F.→ DIVERSITY · ACTIVITIES · RELATED · TO · UNIVERSITY / SYSTEMWIDE · SERVICE ¶

Date(s)Description 2018 -- 2022 As the Chair of the SOM Mentoring Committee, I aimed to provide proper guidance for career progress of minority faculty members. To better serve the URM faculty members who came to the mentoring committee for guidance, we engaged with the School of Medicine Equity Advisors and UCI Office of Inclusive Excellence who gave us advice on challenges specific to this group, and resources and support services that can mitigate these challenges. We utilized these approaches and resources when mentoring URM faculty members. 2016-present As the departmental graduate advisor, I helped ensure proper inclusion of diverse students in our graduate program. I interviewed and admitted 3 URM students directly into the Departmental Graduate Program in 2021 (0 in 2020) and 2 more in 2022.

38

Diversity

- CAP encourages the candidate to include their work in inclusive excellence and diversity where appropriate in the AP-10.
- If you feel strongly that your inclusive excellence/diversity
 efforts warrant a separate statement, you are free to provide a
 separate statement. https://ap.uci.edu/faculty/guidance/ieactivities/
- It is helpful if these contributions are also highlighted in the departmental letter.

Not all diversity descriptions or activities are equal

(always provide context)

So so

I supervised 5 URM and 7 female students over the current review period.

Good

Out of 15 trainees in my lab under my direct supervision during the review period, 5 were URM and 7 were female students. I provided both general career guidance and more specific mentoring tailored towards challenges specific to these different groups. I also supported their minority/diversity fellowship applications.

Excellent

Out of 15 trainees in my lab under my direct supervision during the review period, 5 were URM and 7 were female students. To achieve this level of diversity in my lab, I ensured that the opportunity was advertised in venues that are specifically targeted to URM and to female students (*list*), and I participated in outreach activities to URM and female students at a scientific conference (*list*) to publicize the graduate program and other training opportunities in my lab to these groups. Once trainees were in my lab, I provided both general career guidance and more specific mentoring tailored towards challenges specific to these different groups. I also supported their minority/diversity fellowship applications, and 2 students were successful in their applications.

Personal Statements (1-2 pages)

Put your accomplishments in context!

- Reflective teaching statement: discuss your teaching philosophy, highlight any teaching innovation, and address negative teaching evaluations.
- Research statement: focus on providing context (explain the significance of your study in the field, define your contribution in team science, etc.) rather than going into details of your projects.
 Describe any unfunded clinical research/IRB.
- **Service statement:** Briefly summarize your service, elaborate if a certain committee activity requires a lot of hours/work!
- Inclusive Excellence/Diversity statement only required for the initial appointment
 - -CAP typically prefers IED information included in the diversity sections in AP-10 for merit/promotion review.

Effect of UAW strike

CAP strongly encourages faculty to document any negative impacts of the strike on professional achievements in their self-statements (teaching, research, service, and/or inclusive excellence).

While faculty are not expected to provide personal details about difficult individual circumstances, the impact of these circumstances can be included and contextualized so all levels of review (including the department, school, and CAP) may conduct an equitable evaluation of merit and promotion cases that considers how they were impacted by the strike.

Teaching evaluations for Fall 2022 watermarked

External letters for promotion (do not provide drafts!)

- Assistant to Associate
- Associate to Professor
- Professor Step V to VI
- Professor above scale (Distinguished Professor)



Letters not required

4-5 external letters required

- At least 3 letters must be <u>Department-nominated</u>, <u>Non-conflicted</u>
- 1-2 of them should be from other UC campuses.----important for CLINX!
- Your former mentors are "conflicted" forever
- Collaborators are conflicted for 4 years.
- Candidate and department generate two independent lists. Any name that appears on both is marked as Department.
- The letter writers must be <u>at/above rank of the proposed candidate rank</u>.

External Letters

- ☐ Promotion to Associate, Full Professor and Adv. to Above-Scale: 4-5 letters needed, at least 3 dept. nominated and non-conflicted, reviewers must be at or above rank of candidate (APP 3-60 B).
- □ On AP-11, give details regarding connection with candidate for ALL letter writers, don't evaluate connection (e.g., "was a colleague of former advisor, but never formally collaborated").
- ☐ Very short snippets from external letters can be included in dept. evaluation but do not quote substantially from letters.
- ☐ Avoid selecting reviewers from previous actions for the same candidate.

(Office of Academic Personnel/CAP)

Dept/Chair/Dean Letters

- ☐ Shorter is often better
- ☐ Provide context and assessment:
 - "Prof. X's service on this committee was commendable because of Y"
 - "Prof. X had a heavier teaching load than normal because of Y.
 Normal load for department is Z."
- □ Avoid reiterating AP-10 content or other letters. Help CAP understand the context of the activities listed on AP-10
- ☐ Address any negative aspects of the file
- ☐ Stipulate which two of three areas (teaching, creative activity, service) are outstanding to justify acceleration.

Adjunct series only requires two out of three activities (research, teaching and service)! Faculty members with clinical duties are evaluated for the 4th category [Clinical Competence]

SOM (FY20-21): ~17% went for acceleration and ~57% success rate

Review of Submitted Material

Careful review of materials/dossier prior to submitting to the Dean's office will help to ensure less of a delay and/or return of the file with a "BACK TO DEPT/SCHOOL" memo.

Faculty members should be proactive and invested in preparation of their AP-10 for the best chance of success!



Helpful Websites

AP-10 addendum (2022-06) can be found at

https://ap.uci.edu/forms/

Office of Academic Personnel-Resources for Faculty:

https://ap.uci.edu/faculty/

Academic Personnel Manual:

http://www.ucop.edu/academic-personnel-programs/academic-personnel-policy/index.html

Council on Academic Personnel FAQ:

https://docs.google.com/document/d/1XCZNTNDiyZF3KNamkxKQkqeSP1hUU6gdX2WkehK3Dr4/edit

Guidance for preparing review files and statements

https://ap.uci.edu/faculty/guidance/

SOM Office of Academic Affairs

https://medschool.uci.edu/about/office-academic-affairs

Faculty Development Series 2023

Monthly on Mondays

5:15 pm – 6:15 pm Location: ZOOM

Presented By:

Associate Dean for Faculty Development Senate Brian J. Cummings, PhD &

Associate Dean for Faculty Development Non-Senate Nimisha K. Parekh, MD

Topics:

Merits and Promotions for HS Clinical Faculty

Nimisha Parekh, MD January 23rd

Merits and Promotions for Senate Faculty

Kyoko Yokomori, PhD & Brian Cummings, PhD February 13th

Running Effective Meetings

Amy Oxentenko, MD March 13th

Physician Leadership Crisis/Gaps

Sachin Jain, MD, MBA, FACP April 10th

Coaching vs. Mentoring

Amanda Swain, PhD & Peter Donovan, PhD May 8th

How to Complete AP-10 Form (Clinical and Non-Clinical)

Kyoko Yokomori, PhD, Nimisha Parekh, MD & Brian Cummings, PhD June 12th

Managing Career Relationships & Career Development

Valerie Vaughn, MD, University of Utah July 17th

Using Technology for Effective Learning

Warren Wiechmann, MD & Julie Youm, PhD August 14th

Networking & Social Media in Science & Medicine

Sylk Sotto-Santiago, MBA & Ester Dan-Phuong Ho, MD September 11th

Culinary Medicine & Wellness

Executive Chef Jessica Vanroo October 16th

Leadership Pathways in Academic Medicine

Michael J. Stamos, MD, Coleen Cunningham, MD & Steve Goldstein, MD, PhD November 13th

School of Medicine Operations

Rebecca Brusuelas-James December 11th